

Chris Brown - @ChrisInCambo

Startups:



Other Stuff:



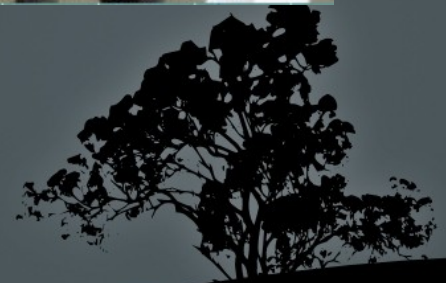
Lean Startup – My Tips for Agile Entrepreneurs



I love my boss

(I'm self employed)





The Same Old Ideas



The Secret to Success:

**Reduce the Cost of
Failure**



Understand Business Models for the Web

Advertising

Direct Sales

Subscriptions

None of these models work here!

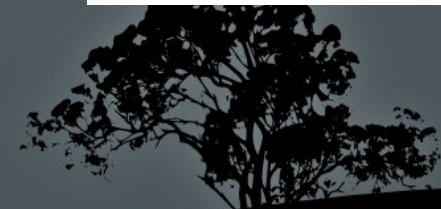


Think Global





Don't Target Consumers
Don't Target Large Organisations
Target SME's



\$100,000



Do The Maths!
Do Subscriptions!



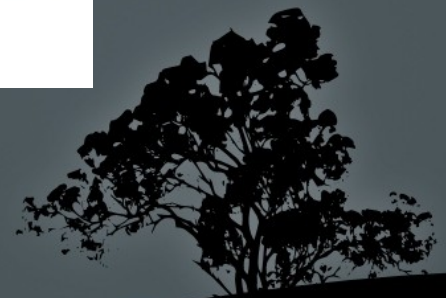
$(\$50 \times 12 \text{ months}) \times 166 \text{ customers} = \$100,000$



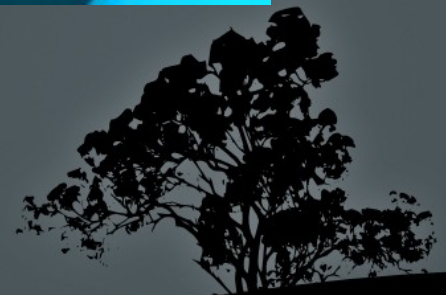
Only 166 Customers!



Solve Your Own Problem!



This place is not so different



But how?



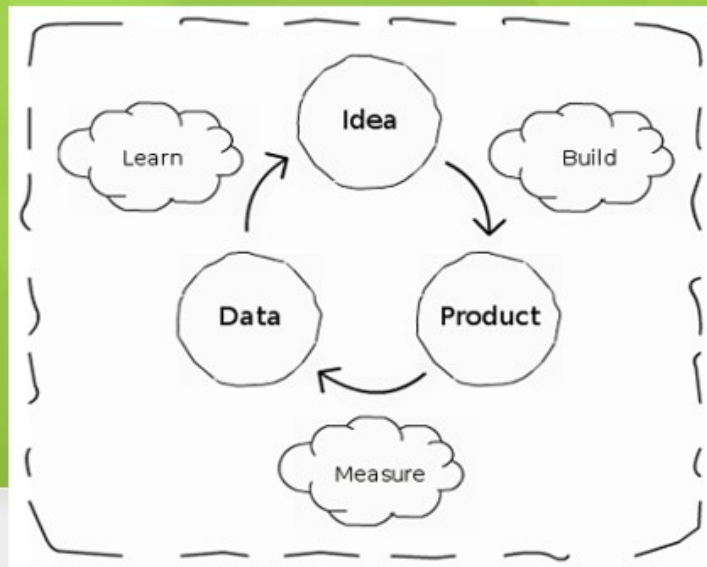
Customer Development 1st
Product Development 2nd



Test Assumptions With The Minimum Viable Product



UpstartHQ.com

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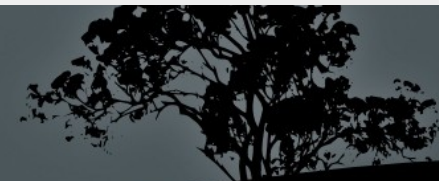
The Smarter Way To Build Your Web Startup

Discover customers, validate assumptions, prioritize tasks and increase productivity to maximize your chance of success!

➔ [Free Sign-Up!](#)

MOST WEB STARTUPS FAIL. WHY?

Most startups are focused on the product rather than the customer, leaving important assumptions untested until launch. Upstart takes a different approach, we focus on testing assumptions early, then iterating quickly based on discoveries rather than guess work.



Get a Blog



WORDPRESS



Pimp Your Blog



The Sales Pitch

The Smarter Way To Build Your Web Startup

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Beta Sign Up

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Release Notification

Thanks for your interest in Upstart, we're currently in private beta and expect a public release shortly. Please leave us your email address and we'll let you know as soon as it's ready!

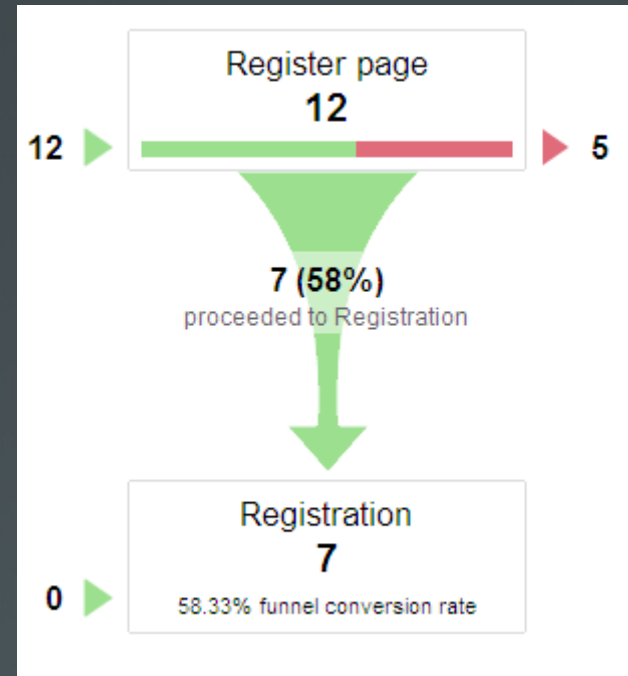
** indicates required*

Email Address *

No Price Tag!



Google Analytics

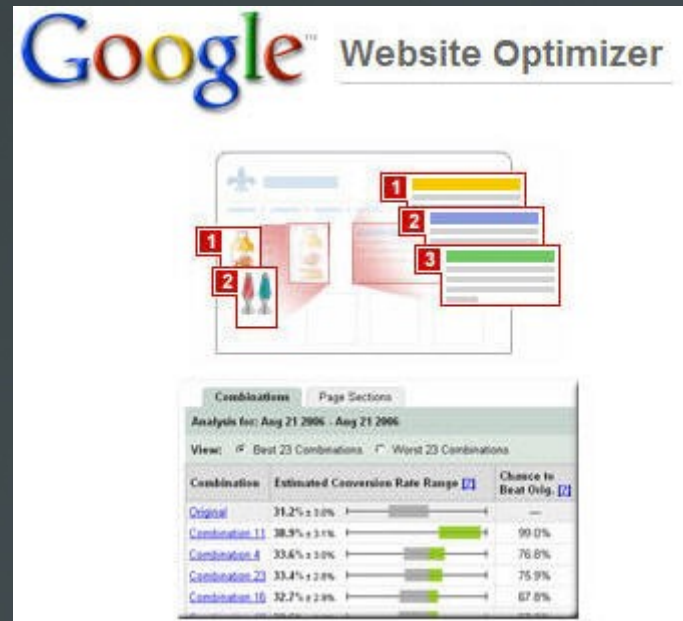


Drive Traffic

- Google Adsense (quick & expensive)
- Blogging
- Twitter / Facebook (social marketing)
- Head hunt users (cheap effective)
- SEO (probably too slow for our purpose)



Split Testing



Split Test Everything!!

- Change your message
- Add features
- Remove features
- Add text
- Remove text
- Change your sign up process
- TRY EVERYTHING & ANYTHING!!



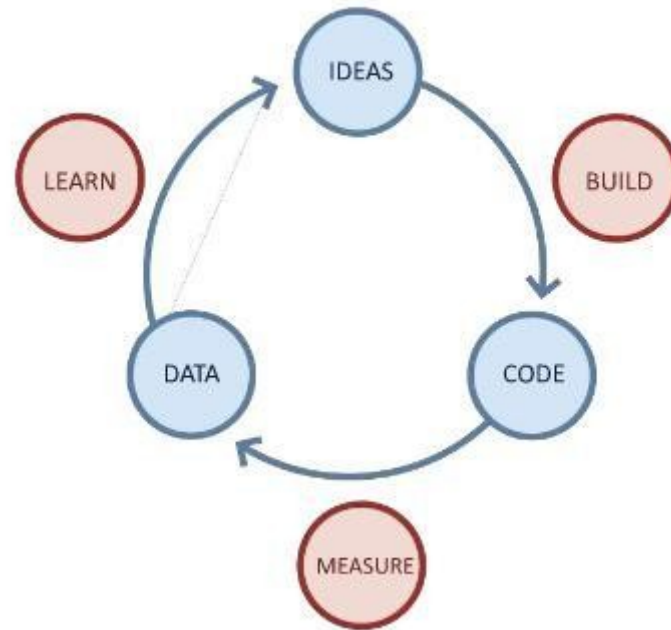
Metrics

- Conversion rate
- Customer acquisition cost
- Click through rate

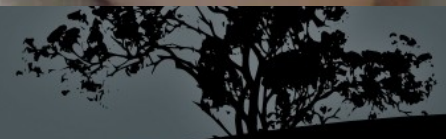


Lean Startup

Minimize *TOTAL* time through the loop



Read The Bible



30-100 Users

- Enough to make your data meaningful
- Not enough to flame you if when things go wrong
- Easy to achieve with minimum marketing spend
- Makes it feel like a small club
- Enough to keep communication personal



What if no one signs up?

Pivot or Quit





“You suck, your product
sucks and you will fail
hard!”

Dave McClure – Master of 500 Hats



Lots of people have signed up...

Congratulations!



Get a Server



Get Coding!



Don't Waste Bootstrap Time!

- Personal Kanban
- The Pomodoro Technique
- No Excuses!
































Release Early, Release Often

- Early adopters are very valuable
- Change direction based on user feedback
- Don't worry about mistakes
- Don't worry about bad press



9 Releases in 2 Days

 Chris Brown	1c0410989445	Fixed bug that stopped us from editing the active user on a story	 0.8.6	stable	4 days ago
 Chris Brown	a31a9a760848	Added tag 0.8.5 for changeset 757c6660c5dc		stable	4 days ago
 Chris Brown	757c6660c5dc	Fixed compile problem	 0.8.5	stable	4 days ago
 Chris Brown	fcfc7f6939d3	Added tag 0.8.4 for changeset 999510a82f73		stable	4 days ago
 Chris Brown	999510a82f73	Fixed bug where lazy loading when using the scrollwheel was broken	 0.8.4	stable	4 days ago
 Chris Brown	7ad4e6c758a7	Added tag 0.8.3 for changeset 7f588e219ef8		stable	4 days ago
 Chris Brown	7f588e219ef8	Fixed bug where sometimes kanban column control bar gets stuck	 0.8.3	stable	4 days ago
 Chris Brown	c22cb235582a	Added tag 0.8.2 for changeset 9e93bdbf6f1c		stable	4 days ago
 Chris Brown	9e93bdbf6f1c	Fixed bug where PULL didn't fit in the story card when the screen was small	 0.8.2	stable	4 days ago
 Chris Brown	32d813adcfee	Added tag 0.8.1 for changeset a0418a5dcbfa		stable	4 days ago
 Chris Brown	a0418a5dcbfa	Merged feature changes back into stable	 0.8.1	stable	4 days ago
 Chris Brown	552d3beb13bf	Added tag 0.8.0 for changeset 5279f617b615		stable	4 days ago
 Chris Brown	5279f617b615	Merged feature changes back into stable	 0.8.0	stable	4 days ago
 Chris Brown	cf19809676f7	User can now mark a story as being ready to pull from within the story details view			4 days ago
 Chris Brown	f6342330ad65	Merged bugfixes in stable into feature			5 days ago
 Chris Brown	6397f3582ba0	Merged bugfixes in stable into feature			5 days ago
 Chris Brown	03fce7a83810	Added tag 0.7.4 for changeset 95325cf8e395		stable	5 days ago
 Chris Brown	95325cf8e395	Just realised that didn't fix Archive when I fixed the problem with the scrollwheel	 0.7.4	stable	5 days ago
 Chris Brown	c8f52c3c6fee	Added tag 0.7.3 for changeset 99b05fea15e3		stable	5 days ago
 Chris Brown	99b05fea15e3	Fixed bug where last rule could be deleted leaving the control bar empty	 0.7.3	stable	5 days ago

Validated Learning Over White Board Strategising



Find Product Market Fit

How would you feel if you could no longer use our app?

- 1) Very disappointed
- 2) Somewhat disappointed
- 3) Not disappointed (it really isn't that useful)
- 4) N/A - I no longer use your product



Keep Iterating

- Listen to your users
- Allow users to talk with each other (forum, list)
- Respond quickly and personally to requests
- Removing features is as important as adding them
- Do regular user surveys (survey.io)



What if no one is very disappointed?

Pivot or Quit

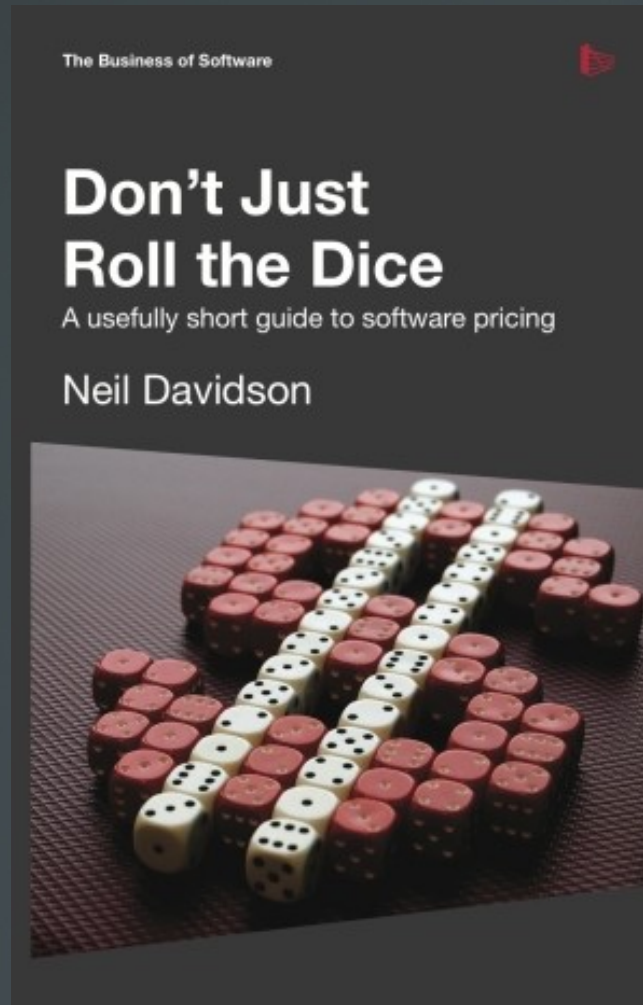


40%+ Very Disappointed

**Congratulations, you've achieved
product market fit!**



Now name your price...



You make your first sale...

**Congratulations, your
business model has
been validated!**



Go Big Quick!

- Max out Google Adsense spend (\$300+ per day)
- Hire someone who knows SEO
- Spend money on your website
- Consider producing promotional videos
- Make a lot of noise on every blog, social network or forum that you can find



Don't have enough money?



Easy sell to investors...

- Already have a product
- Already have users
- Already have product market fit
- Already have business model
- Already have first sale



Key Points

- Customer development before product development
- Learn from a minimum viable product
- Fail fast, fail often
- Iterate quickly
- Find product market fit with less than 100 users
- Go big quick
- Take investment capital when needed



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